



TRANSPARENCY  
INTERNATIONAL  
MALAYSIA

**2022**

# **Annual Report**

**THE MALAYSIAN SOCIETY FOR  
TRANSPARENCY AND INTEGRITY**

(Transparency International Malaysia)

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## PRESIDENT'S MESSAGE

Greetings to our members and I want to first thank all of you for your continued support to make the year 2022 a successful year of recovery after being disrupted by the Covid-19 pandemic since 2020. During the difficult 2 years TI-Malaysia had to adapt to new ways of working and persisted in the fight against corruption, demanded greater transparency from the government and holding officials to account for failing in their fiduciary duties.

Since GE 14 until the recently concluded GE 15 in November 2022, we saw four (4) different prime ministers and an unstable government due to the thin majority in parliament. However, with the Memorandum of Understanding (MOU) signed between the Pakatan Harapan opposition block and the government then, resulted in major changes to the constitution and set the path for more reforms in future. First the passing of the minimum voting age of 18 and automatic voter registration. Second was the passing of the anti-hopping law to prohibit law makers from switching parties and betraying the trust of the rakyat.

For the year 2022 the Corruption Perception Index (CPI) results revealed that Malaysia continues to take the wrong trajectory. Malaysia's score deteriorated 6 points from 53 points in 2019 to 47 points in 2022 which is statistically very significant. We have a new government now and the 10<sup>th</sup> Prime Minister Dato' Seri Anwar Ibrahim emphasizing on good governance, transparency, integrity and democratic accountability, there is some hope that several institutional reforms could take place under this unity government. Other positive announcements made by the government are as follows which augurs well for future CPI scores :

- ✓ Mandatory competitive bidding for procurement contracts
- ✓ Review of certain high value projects



Dr Muhammad Mohan  
President of TI-Malaysia

- ✓ Prime Minister instructing his ministers to address the adverse findings in the Auditor General's Report
- ✓ Good governance and corrupt free Malaysia to boost foreign investor confidence
- ✓ Reforming the MACC to be more independent and reporting to a parliamentary select committee

Other reforms are legislative changes to strengthen governance. Among those are Political Funding Act, Government Procurement Act, separation of power between the Attorney General and the Public Prosecutor, amendment to the Whistle Blower Protection Act 2010 and Freedom of Information Act to replace the Official Secrets Act. Our society has for the past three (3) years called on the government to continue the implementation of the National Anti-Corruption 5-year Plan which will end in 2023. It is disappointing to note that only less than 40% of the 115 initiatives have been implemented. Majority of the implementers are the government agencies and the ministry officials and our recommendations was for the Chief Secretary to the government be made the main driver to implement this plan as he is head of the civil service and with him leading this initiative will force the Chief Secretaries in the various ministries to accelerate the implementation. However, the government has yet to respond to these recommendations.

Our key activities in 2022 were congruent with the strategic plan and I am pleased to report that we have completed 100% of the short-term plans. Among the main completed areas are as follows:

- ✓ Stopping the flow of dirty money-Awareness Program
- ✓ Conducted jointly with other CSOs engagement with law makers on the various institutional reforms. (Recently two APPGs -All Parties Parliamentary Groups have been formed).
- ✓ Business Integrity-Capacity Building in Governance & Risk-Corporate Liability and Adequate Procedures. Done in Penang, Negeri Sembilan, Kedah, Johor, Sarawak & Sabah.
- ✓ Develop Corruption & Bribery checklist. English version launched. Bahasa Melayu version will be released soon.
- ✓ Advocate for the amendment of the Whistle Blower Protection Act. TI-Malaysia participated along with MACC, BHEUU and other CSOs in several workshops to push our recommendations.
- ✓ Building closer relationship and support media by training young

investigative journalist. Two workshops done.

- ✓ Learning tools -CPI methodology and the Integrity Pact
- ✓ Upskilling of TI Secretariat-Done by sending staffs to attend the course in Transparency School in TI-Lithuania (virtual) and the IACA (International Anti-Corruption Academy).
- ✓ Continuous improvement in internal governance. Policies on anti-sexual harassment, donation and due diligence established and available on the website.

On the medium-term plans (3-5 years) a few projects have been initiated and those are still under work in progress. Among them are as follows:

- ✓ Community Integrity Building as a pilot project
- ✓ Asset Declaration advocacy work among the law makers other elected representatives
- ✓ Beneficial Ownership

The Executive Committee wish to record our deep appreciation to the various donors, corporate members, individual members and our funders CIPE for providing the support to carry out various activities in 2022.

Best Wishes,



**Dr Muhammad Mohan**  
**President**  
**Transparency International Malaysia**

## INTRODUCTION

Bribery and corruption have been a longstanding issue in Malaysia, and the pandemic may have exacerbated some of the existing challenges. TI Malaysia (“the Chapter”) has stood firm on its ground that matters related to transparency, governance and accountability will not be taken lightly. We have also recognised the fact that “it takes two hands to clap”, hence both the public and private sector should be deemed liable for participation in such incidences.

Our efforts in early 2022 had been largely directed towards equipping the private sector with the tools to prevent any person associated to it from participating in acts of bribery. We had successfully developed and published the Guidance for Good Practice and Checklist on Adequate Procedures (“the Guide”) in February 2022. This was a joint effort between various stakeholders from the private and public sector to ensure that the Guide developed is deemed fit for our local setting and complies with international standards for best practices. A series of workshops were held to discuss pertinent aspects related to the T.R.U.S.T Principles prior to consolidation of information and publication.

In recognition of that the Small Medium Enterprises (“SMEs”) may find it difficult to implement many of the items subjected in the Guide developed, the team at TI Malaysia had taken the initiative to develop an Employer’s Handbook on Bribery / Corruption Offences and the Corporate Liability Provision (e-book), specifically dedicated to SMEs in Malaysia. The e-book has been published in four (4) different languages (English, Malay, Tamil, and Mandarin) and made publicly available for download as and when it is required.

Development of these tools were just the beginning as TI Malaysia had embarked on a series of roadshows / forums throughout



Raymon Ram  
Secretary-General of TI-Malaysia

Malaysia, specifically on “Post Section 17A and the Challenges in Establishing Adequate Procedures” to facilitate the understanding of matters related to the legislation and use of tools developed by the Chapter. With the continued support from the Malaysian Anti-Corruption Commission (MACC) and state legislatures, we had managed to conduct a series of face-to-face sessions in the states of Penang, Negeri Sembilan, Johor, Sabah and Sarawak.

TI Malaysia had also seen our partnerships and corporate engagements grow throughout 2022. A notable event of such would be a forum organised with Cyberview Sdn Bhd, which focused on the aspects of technology as a deterrence and a tool to combat bribery and corruption. Further, the Chapter had also participated in events with Bank Islam Malaysia Berhad and the Employee Provident Fund (“KWSP”). Deepened ties were established as we received visits from KWSP and the Retirement Fund Incorporated (“KWAP”) to discuss future collaborations on integrity and anti-corruption related events and engagements.

We are also honoured to announce that our Transparency International Secretariat in Berlin received a visit from Malaysia’s Foreign Minister Datuk Seri Saifuddin Abdullah on 25 September 2022 while he was visiting Germany for the Special Programme to Promote Language and

Cultural Diplomacy from Sept 27 to Oct 2. Together with the Malaysian delegation, TI-Malaysia's former Secretary General Datuk Dr Anis Yusal Yusoff accompanied the minister. The delegation was received by TI-Secretariat's Managing Director Dr Daniel Erikson and other members of the secretariat. The minister was updated on Malaysia's ranking and score in the Global Corruption Perception Index (CPI), Global Corruption Barometer (GCB) and the Integrity Pact tools. The research team explained to the Malaysian delegation on the methodology, data consolidation and rescaling of the various data sources before the scores are calculated.

TI Malaysia also continued its efforts to push for investigative journalism which is still at an infant stage in Malaysia. We see very few young journalists are excited in investigative journalism. Among our activities include creating awareness and preparedness among our young to report matters related to financial crime in Malaysia. A series of workshops were put into motion, with our 1<sup>st</sup> installation being the "Shinning a light onto Corruption" workshop that included participation of well known, journalists to speak and discuss some of the challenges that a young journalist may face in this particular area of reporting. We, at TI Malaysia are keen to carry on with this momentum and set further in-depth learning and development sessions to facilitate the scene of investigative reporting in Malaysia.

Besides the forums, engagement sessions and training programs organized by the Chapter, we

have been actively advocating for legal reforms and measures to enhance transparency and accountability throughout the spectrum. Some of the notable reforms pushed by TI Malaysia includes amendments to Whistleblowing Protection Act 2010, Regulating Political Financing and Beneficial Ownership Transparency.

It is worth to also note that the Chapter will be making efforts in providing awareness and reference materials on Anti-Money Laundering and Counter Financing of Terrorism, would pave the way forward for the upcoming year.



Raymon Ram  
Secretary General  
Transparency International Malaysia

## TI-MALAYSIA IN 2022



**17**

Press statements



**5**

Forums/Workshops/Webinars



**7**

Trainings



Social Media Followers



**4606**

followers



**1005**

followers



**333**

followers

# CORRUPTION PERCEPTIONS INDEX 2022

TI-Malaysia hosted an event on January 31st to announce the results of the 2022 Corruption Perceptions Index (CPI). Members, media representatives, and other relevant parties attended the event at the Royal Selangor Club.

Malaysia's score dropped from 48 in 2021 to 47 in 2022, due to factors as suggested by Dr. Muhammad Mohan on a lack of political will in combating institutional corruption, patronage in appointments, COVID-19 stimulus packages without parliamentary debate, governance failures, and slow progress in anti-corruption measures.

Despite these challenges, there have been some positive developments, such as the Memorandum of Understanding between the government and the opposition, the lower voting age, an anti-hopping law, progress on the Malaysia Agreement (MA) 63, and the Prime Minister's emphasis on good governance, corruption-fighting, and judicial independence. To address corruption concerns and attract foreign investment, the government has also announced mandatory competitive bidding for procurement contracts, as well as a review of high-value projects.

TI-Malaysia has provided a comprehensive list of recommendations to improve Malaysia's CPI score, including information transparency,

public administration, governance legislation, and the strengthening of the Malaysian Anti-Corruption Commission (MACC). TI-Malaysia has advocated for broadening the scope of the Official Secrets Act, transparent information sharing, and monitoring of the National Anti-Corruption Plan. The recommendations also include empowering the KSN to implement the NACP, requiring parliamentary approval for large projects, and expanding whistleblower reporting channels. Separate funding, direct reporting to Parliament, and amendments to the MACC Act and the Federal Constitution are among the MACC recommendations. These recommendations are intended to improve Malaysia's transparency and governance, reduce corruption, and hold public officials accountable.

There are also several initiatives underway or planned that have the potential to have a significant impact on Malaysia's fight against corruption, including the National Anti-Corruption Plan, MACC strengthening, implementation of international standards on integrity pact in government procurement, and amendments to laws such as the Whistleblower Protection Act, Election Offences Act, and Asset Declaration Act. If these measures are successfully implemented, they have the potential to significantly improve Malaysia's CPI score and reputation.

## MALAYSIA'S SCORE

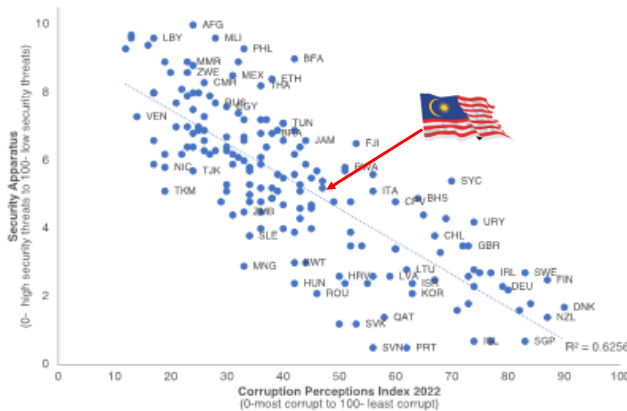
YEAR	SCORE <sup>1</sup>
2019	53
2020	51
2021	48
2022	47

Note: 1. 100 (very clean) to 0 (highly corrupt)





# CORRUPTION MAKES SECURITY THREATS MORE LIKELY



Source: Fund for Peace Fragile States Index



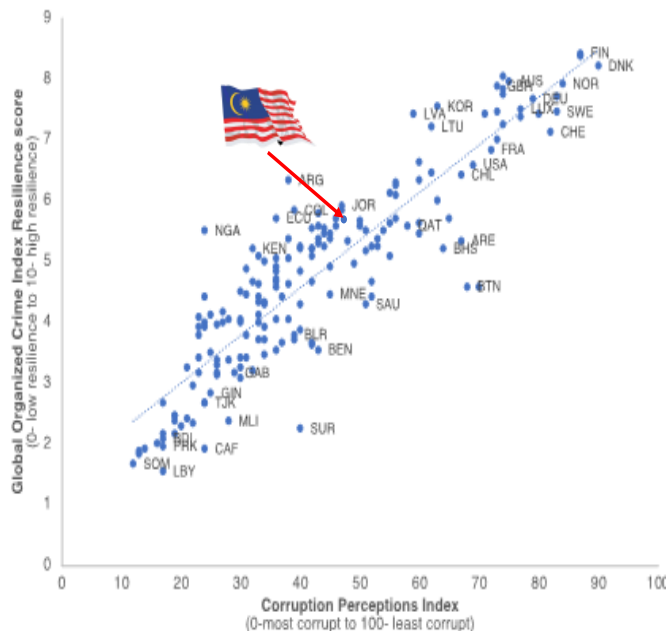
The Security Apparatus indicator considers the security threats to a state, such as bombings, attacks and battle-related deaths, rebel movements, mutinies, coups, or terrorism. It also takes into account serious criminal factors, such as organized crime and homicides, and perceived trust of citizens in domestic security.

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## 2022 CPI RESULTS

A Nation without Corruption; A Society with Integrity

# CORRUPTION MAKES CRIME RESPONSE HARDER



Source: Global Initiative Against Transnational Organized Crime (2021), Global Organized Crime Index.

Resilience scores represent the political, legal, economic and social spheres of society that when taken together, have the potential to provide holistic and effective responses to organized crime. The higher the resilience score, the more effective the response to organized crime.

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## 2022 CPI RESULTS

A Nation without Corruption; A Society with Integrity

## DATO SRI SAIFUDDIN VISIT TO TRANSPARENCY INTERNATIONAL IN BERLIN

Transparency International Secretariat in Berlin received a visit from Malaysia's Foreign Minister Datuk Seri Saifuddin Abdullah on 25 September 2022 while he was visiting Germany for the Special Programme to Promote Language and Cultural Diplomacy from Sept 27 to Oct 2. Together with the Malaysian delegation, TI-Malaysia's former Secretary General Datuk Dr Anis Yusal Yusoff accompanied the minister.

The delegation was received by TI-Secretariat's Managing Director Dr Daniel Erikson and other members of the secretariat. The minister was updated on Malaysia's ranking and score in the Global Corruption Perception Index (CPI), Global Corruption Barometer (GCB) and the Integrity Pact tools. The research team explained to the Malaysian delegation on the methodology, data consolidation and rescaling of the various data sources before the scores are calculated. All the results are audited by the European Commission Joint Research Centre. The researchers explained to the visitors on what is captured and what is not captured in the CPI measure.

The minister was also briefed on the following as part of Transparency International's global strategy.

- Protecting Public Resources
- Stop the Flow of Dirty Money
- Secure Integrity in Politics
- Drive Integrity in Business
- Pursue Enforcement and Justice
- Expand Civic Space for Accountability
- Build Community Leadership Against Leadership

The minister expressed his deep concern on the deterioration of Malaysia's score and ranking in the CPI and assured that he will convey the message to the Prime Minister and investigate ways on how the government could

accelerate the implementation of the National Anti-Corruption Plan (NACP).

Moving forward Dr Daniel expressed his hope to have more engagement in future with the Malaysian government to support reform initiatives that has started. It is believed that such collaboration will go a long way to improve Malaysia's position.



## KWSP AND KWAP VISIT TO TI-MALAYSIA'S SECRETARIAT OFFICE

On 29 December 2022, a meeting between members of the Employees Provident Fund (KWSP) and the Retirement Fund Incorporated (KWAP) and the team at TI-Malaysia was held to discuss the possibility of future partnerships between the three organizations. The dire financial situation of Pembinaan PFI Sdn Bhd, a firm that has racked up a huge debt of approximately RM50 Billion, was the primary topic of conversation throughout the meeting.

Fruitful discussions were held between KWSP, KWAP and TI-Malaysia for GLICs to practice good governance and conduct proper due diligence before any funding is recommended to their respective boards.



En Nasir (KWAP), Dr Mohan, Pn Ariffah Saleh (KWAP) & Pn Liza (EPF)

# TRAINING COURSES

## POST SECTION 17A AND THE CHALLENGES IN ESTABLISHING ADEQUATE PROCEDURES WORKSHOP

### ENHANCING DEFENCE MECHANISM OF PRIVATE SECTOR AND SMEs

After two years of being unable to conduct events face to face, Transparency International Malaysia (TI-M) was finally able to host our first physical workshop this year in the beautiful island of Penang.

The workshop titled Post Section 17A and the Challenges in Establishing Adequate Procedures for Corporate and SMEs was held at the Royale Chulan Hotel Penang on the 28th of March 2022.

The focus of the workshop was specifically on corruption present within corporations and SMEs, and the unique challenges and the effective solutions for companies in implementing Adequate Procedures in their businesses.

We were honoured to have the Director of MACC Penang, KPKPj Puan Lim Bee Kean join us to deliver the keynote address to kick off the workshop after the welcoming remarks by TI-M's President, Dr Muhammad Mohan. MACC Penang also sent a representative to speak on corruption in the corporate sector. Tuan Jayaraj Goval of MACC Penang delivered an immersive and detailed segment on the types of corruption practices as well as guideline which can be used to prevent corruption in the corporate sector.

Our second speaker was Puan Nurirdzuana Ismail, the Head of Integrity and Governance of Maxis Berhad, who spoke on The Implementation of Adequate Procedures and its Challenges for Maxis Berhad. She took the participants through the difficulties and process of implementing Adequate Procedures in a large corporation like Maxis Berhad.

Our third and final speaker was Miss Lim Hang Thing, the Chief Operating Officer, Trili Maju Sdn Bhd from Penang. Her segment titled The Implementation of Adequate Procedures and Its Challenges for Trili Maju Sdn Bhd, covering similar aspects of the difficulties and process of implementing Adequate Procedures as the speaker before her but from the perspective of an SME.

After all the three speakers had concluded their segments, the moderator, Mr Raymon Ram, Secretary General of TI-M, opened the floor for questions from the participants which led to a lively and interactive question and answer session. The event concluded with the closing remarks from all three speakers.

We would like to thank our speakers for sharing their valuable insights and input with the participants and all parties that helped make this event a success.



Group photo: President with the Director of MACC Penang, speakers and moderator



The engagement between speaker and participants during the forum



# POST SECTION 17A AND THE CHALLENGES IN ESTABLISHING ADEQUATE PROCEDURES FORUM SERIES

## ENHANCING DEFENCE MECHANISM OF CORPORATE AND SMEs

Following the previous forum held in Penang earlier this year, TI-Malaysia continued the Post Section 17(A) forum series in two other states-Negeri Sembilan and Kedah.

The forum in Negeri Sembilan took place at The Royale Chulan on May 30, 2022 while the forum in Kedah took place at Raia Hotel on 27 June, 2022. The aim of the workshop was to discuss the corruption present within corporations and SMEs, as well as particular challenges and practical solutions for companies in implementing Adequate Procedures in their businesses.

**FREE REGISTRATION**  
<https://tinyurl.com/tiworkshop>  
 \*LIMITED SEATS AVAILABLE

Organised by: **TRANSPARENCY INTERNATIONAL MALAYSIA**  
 Supported by: **CIPE** (Center for International Private Enterprise) and **SMEcoorp**

**POST SECTION 17A AND THE CHALLENGES IN ESTABLISHING ADEQUATE PROCEDURES FOR CORPORATE AND SMEs NEGERI SEMBILAN WORKSHOP**  
 30 MAY 2022 | MONDAY | 9.00 AM - 12.30 PM  
 THE ROYALE CHULAN SEREMBAN

**KEYNOTE ADDRESS:**  
 P/KPKJ TUAN AWNGKOK AHMAD TAUFIK PUTRA  
 Director of MACC Negeri Sembilan

**WELCOMING REMARKS:**  
 DR MUHAMMAD MOHAN, President, TI Malaysia

**MODERATOR:**  
 MR ALAN KIRUPAKARAN, EXCO, TI Malaysia

**SPEAKERS:**  
 TUAN SHATISH MORGAN, Senior Investigation Officer, MACC Negeri Sembilan  
 PUAN EULIS RACHMATIAH, Founder & Principal Trainer, Ethical Training & Consultancy  
 MR TAM WAH FIONG, Managing Director, Thumprints Ltd, Sdn Bhd

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Forum in Negeri Sembilan poster

We were honoured to have the Director of MACC Negeri Sembilan, P/KPKPj Tuan Awngkok Ahmad Taufik Putra and Director of MACC Kedah, TPJ Dato' Shaharom Nizam Abd Manap joining us to deliver their keynote address to kick off the forum in Seremban and Kedah respectively.

**PENDAFTARAN ADALAH PERCUMA**  
<https://tinyurl.com/kedahworkshop>

Ditajarkan oleh: **TRANSPARENCY INTERNATIONAL MALAYSIA**  
 Dengan sokongan: **CIPE** (Center for International Private Enterprise) and **SMEcoorp**

**FORUM ANTIRASUAH DAN TATACARA MENCUKUPI BAGI BADAN KORPORAT & PKS (SME) SEKSYEN 17A AKTA SPRM 2009 ALOR SETAR, KEDAH**  
 27 JUN 2022 | ISNIN | 9.00 AM - 12.30 PM  
 RAIA HOTEL ALOR SETAR

**UCAPTAMA:**  
 TPJ DATO' SHAHAROM NIZAM ABD MANAP  
 Pengarah SPRM Kedah

**UCAPAN ALU-ALUAN:**  
 DR MUHAMMAD MOHAN, President, TI Malaysia

**MODERATOR:**  
 CIK EFFIE HAMZAH, Pengurus Eksekutif, Celcom Axiata Berhad

**PENCIKAMAN:**  
 PUAN DARSHINI GUNASELAN, Ketua Unit Pemeriksaan & Perundangan, SPRM Kedah  
 PUAN EULIS RACHMATIAH, Pengasas & Juratih Utama, Ethical Training & Consultancy  
 CIK LIM HANG THING, Chief Operating Officer, Titi Mau Loh Bhd

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Forum in Kedah poster

MACC Negeri Sembilan and Kedah sent a representative to speak on corruption in the corporate sector while followed by the speakers invited from corporate and SMEs. Each speakers shared their experience, difficulties and process of implementing Adequate Procedures in their companies.



From the left: Mr. Alan Kirupakaran, Pn. Eulis Rachmatiah, P/KPKPj Tuan Awngkok, Dr. Muhammad Mohan, Pn. Yasmin Azura, Tn. Shatish, Mr. Tam Wah Fiong

After all the three speakers had concluded their segments, the moderator, opened the floor for questions from the participants which led to a lively and interactive question and answer session. The event concluded with the closing remarks from all three speakers. We would like to thank our speakers for sharing their valuable insights and the interactive session with the participants, and all parties that helped make this event a success.



From the left: Cik Effie Hamzah, Pn. Darshini Gunaselan, TPJ Dato' Shaharom Nizam, Dr. Muhammad Mohan, Pn. Eulis Rachmatiah, PKPj Tuan Wong Chu Hong, Cik Lim Hang Thing

# FORUM SERIES ON POST SECTION 17A AND THE CHALLENGES IN ESTABLISHING ADEQUATE PROCEDURES

## ENHANCING DEFENCE MECHANISM OF CORPORATE AND SMEs

TI-Malaysia continues its forum series on Post Section 17A and the challenges of establishing Adequate Procedures. This time, we look to the east, where the forum was hosted in two different states: Sabah and Sarawak.

The Sarawak forum was held in Kuching in collaboration with the Sarawak Integrity and Ombudsman Department where 88 participants attended on August 15, 2022, while the Sabah forum was held in Kota Kinabalu on August 17, 2022 in collaboration with Integrity and Governance Department Sabah where 192 participants attended. The forum picks up where the last one left off, delving deep into the challenges inherent in establishing Adequate Procedures to combat corruption within enterprises and SMEs.



Participants of the Sarawak Forum

In Sarawak the forum was attended by honored guests: Tn Wan Mohamad Bin Wan Drahman, Head of Special Project Section, Sarawak Integrity and Ombudsman Unit, Pn Karthini, Head of

Integrity & Risk Management Unit, Sarawak Economic Development Corporation and Pn Rodziah Binti Mohamad, General Manager, Kuching Water Board in Kuching, Sarawak. While in Sabah we were honored to receive Datuk Karunanithy, Director of MACC Sabah, Pn Hamizah binti Hussain, CIGO, Sabah Electricity Sdn Bhd (SESB), and Tn Syaheddrul Joddari, General Manager, Perbadanan Pembangunan Ekonomi Sabah (SEDCO) in Kota Kinabalu, Sabah.

Presentation centered on the topic of Section 17A corporate liability and in addition, invited speakers from large enterprises and SMEs offered in-depth challenges and difficulties and the processes involved in the implementation of adequate procedures. At the conclusion of the presentation, the floor was opened to the participants in an interactive engagement of question and answer, sessions on the topic to then a final remark speech, thus concluding both events successfully.

We are appreciative of the collaborative efforts with Sarawak Integrity and Ombudsman and Integrity and Governance Department Sabah in fighting corruption within corporations and SMEs

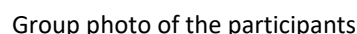
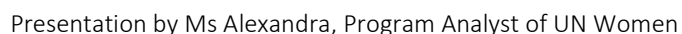


Representatives of the Sabah State government together with Dr Muhammad Mohan

## ENCOURAGE WOMEN TO REPORT WRONGDOING

Cynthia Gabriel from C4 Center pointed out that insufficient protection for whistleblowers is impacting women negatively as in addition to not having proper protection from the law, women are also prone to harassment and bullying that are gender centred. This was reiterated by Dato Sutinah, Ex-Deputy Commissioner, MACC.

The forum continued with the presentation from YB Dato Seri Azalina Othman Said - Member of Parliament, Pengerang where she touched on gender mainstreaming from the political perspective. She called for having laws enacted to have more women participation in higher managerial positions and take on political roles.





## TRAINING WORKSHOP ON INVESTIGATIVE JOURNALISM

### SHINING A LIGHT ONTO CORRUPTION

Transparency International Malaysia's (TI-M) fight for Transparency and Integrity in Malaysia often requires the efforts of journalists to bring light to issues and news surrounding corruption in Malaysia. As such, our organisation requires more brave journalists particularly those who specialise in investigative journalism to assist our organisation in raising awareness and publishing the truth dispassionately and equitably. Investigative journalism is needed more than ever in Malaysia today. Behind every corner now is a new scandal or some form of embezzlement. Integrity and accountability are waning and our public's confidence in our government and its institutions are on a decline.

TI-M decided to play a role in growing this niche field of journalism by organising a workshop on investigative journalism to train young journalist and expose them to the reality of the art behind investigative journalism.



Dr. Mohan giving the opening remarks

The workshop titled Training Workshop on Investigative Journalism was held on the 7th of June 2022 from 9am to 5pm. The workshop was open to young Malaysian journalists aged below 35 years old. Initially TI-M planned for the workshop to have 30 participants at most. However, due to the overwhelming response from our invitations, 35 participants from 27 organisations and 30 entities, took part in our workshop. All our participants were based in

Peninsular Malaysia. It was unfortunate that there were no participants from Sabah and Sarawak despite our best efforts as they were not able to send representatives to attend the physical session in Peninsular Malaysia. TI-M's next goal is to host a similar event in East Malaysia dedicated to young journalists based in Sabah and Sarawak.

We were fortunate to have Dr. G Manimaran as our moderator and facilitator of the event. Without his assistance we would not have been able to round up as many journalists and media personalities to successfully conduct this event. Dr. G Manimaran also carefully curated the speakers for this workshop based on his years of experience in the media.

First among which was Mr. Chew Phye Keat. Mr. Chew is the managing partner of Messrs Raja, Darryl & Loh and a TI-M EXCO member. His segment was titled "Whistleblowers Protection Act and the Media". He spoke at length on the Whistleblower Protection Act 2010 and broke it down to the participating journalists.



Mr. Chew spoke on The Whistle blower Protection Act

The second speaker was Dato' Dr Ahmad Murad Merican who is a professor of social and intellectual history, an essayist, and a columnist. He delivered a session filled with honesty and worldliness, talking about his experience in the sphere of journalism. His segment titled "Investigative Journalism: Theorizing the Practice" was a lesson in journalism from an academic perspective. The participants had the opportunity to question



him on how academic knowledge in journalism could help enhance expertise in investigative journalism.



Dato' Dr Ahmad Murad sharing his academic knowledge in journalism

Mr. Terence Fernandez, managing editor of The Vibes, was the third speaker for the workshop. He spoke on his experience in the journalistic field and how to source a story during his segment titled "The Role and Responsibilities of Investigative Journalism in Strengthening a Culture of Integrity, Good Governance, and a Corruption-Free Environment". Mr. Terence gave the participants a candid look into his illustrious career in journalism which included attempts to bribe him and even threats.



Mr. Terence answering participants' questions

Last but not least was Ms. Farrah Naz Abdul Karim, Manager of Creative, Content and Integration for TV3. She shared with the participants her depth of knowledge from her experience in journalism in her two-part

segment titled "How Tell Better Stories & Sourcing for Great Story Ideas". The participants enjoyed her segment greatly as it gave an easily-understood guide on how to source and frame a story for public consumption. She provided the participants real examples from her career on how she pursued a story and acquired the information needed to publish it.



Presentation by Ms Farrah Naz on her experience as an investigative journalist

After the sessions concluded, the participants were each given certificates as proof of participation and a warm message from our president, Dr. Muhammad Mohan in the hopes that they will use the knowledge gained in this workshop to pursue a career in investigative journalism.



Group photo with speakers and participants

# FORUM ON INNOVATIVE SOLUTIONS TOWARDS MANAGING CORRUPTION IN MALAYSIA

## TECHNOLOGY AS ANTI-CORRUPTION TOOLS

TI-M in partnership with Cyberview Sdn. Bhd. hosted a forum featuring leading experts in the fields of blockchain, data analytics, and data driven risk detection to acknowledge the power of technology in the fight against bribery and corruption. In attendance were government agencies, GLCs and corporate bodies.

We were honored to have Datuk Mohd Najib Dato' Ibrahim, Cyberview's Managing Director, open the forum, followed by Jessica Chuah, Chainalysis' Country Manager (Malaysia), Dr. Mark Lovatt, CEO and Principal Consultant of Trident Technology, and Joleen Yoong, Director of Client Coverage, Handshakes Malaysia.

In Tan Sri Dato' Seri Mohd Zuki Ali, Chief Secretary to the Government's keynote address, he highlighted technology in making a difference by enabling efficient corruption investigations, making business processes more transparent and accountable, and leveling the playing field for all parties in a keynote address delivered by Sr. Salem Mohd Khailany; Chairman of Board's Audit, Risk & Integrity Committee (BARIC) & Board Member, Cyberview Sdn Bhd.

To combat corruption, Datuk Mohd Najib insisted on the need to keep up with technology and scalable tech solutions to improve processes, reduce human intervention, and increase transparency.

Jessica Chuah, COO of US-based start-up, Hyperledger adds that blockchain deals with immutable data that is unalterable and permanently logged with proof of record that reduces opportunity for corruption to happen. Then, Dr. Mark Lovatt from Trident highlighted the role of artificial intelligence in fighting fraud and corruption by identifying broken processes in need of rework/fix and mainstream patterns of malpractice, fraud, and corruption for further human investigation.



Group photo of the event

For the closing remarks, Dr. Muhammad Mohan, President of Transparency International Malaysia added that, "TI-M hopes that there will be further effort from other organizations to help broaden the use of such technologies to combat corruption." He praised Cyberview Sdn Bhd's leadership in advancing technology's anti-corruption role, notably in corporate Malaysia.

# AWARENESS ON ANTI-MONEY LAUNDERING & COUNTER FINANCING

## UNDERSTANDING ANTI-MONEY LAUNDERING/COUNTER FINANCING OF TERRORISM

Transparency International-Malaysia (TI-M) hosted an online forum entitled "Awareness on Anti-Money Laundering & Counter Financing of Terrorism" with 35 participants in attendance, aiming to cultivate awareness and demystify the complexities of Anti Money Laundering/Counter Financing of Terrorism (AML/CFT) Standards and the Regulatory Compliance procedures subjected to reporting institutions in Malaysia.

The forum focused on three key topics for raising awareness: the essential features of money laundering and terrorism financing; the disparity of methods between international and local regimes; and the obligations of "Know Your Customer" (KYC) and "Suspicious Transaction Report" (STR) for reporting institutions.

Nurizzati Muhammad Nor, TI-M Senior Executive, moderated the forum, with contributions from Raymond Ram, TI-M Secretary General, Mohd Nazri, Researcher and Trainer, and Afiqah Ayub, TI-M EXCO Member, as speakers.



**TRANSPARENCY INTERNATIONAL MALAYSIA**

### AWARENESS ON ANTI-MONEY LAUNDERING & COUNTER FINANCING OF TERRORISM

**Topics:**

- Essentials of ML/TF/PF
- International and Local Regime
- KYC & STR Obligations for Ris

**MODERATOR**

**IZZATI**  
SENIOR EXECUTIVE  
TRANSPARENCY INTERNATIONAL MALAYSIA

**OUR SPEAKERS**

**RAYMON RAM**  
SECRETARY GENERAL  
TRANSPARENCY INTERNATIONAL MALAYSIA

**MUHAMAD NAZRI**  
RESEARCHER AND TRAINER

**AFIQA AYUB**  
COMMITTEE MEMBER  
TRANSPARENCY INTERNATIONAL MALAYSIA

**ABOUT OUR SESSION**

Money laundering / Terrorism Financing and its methods are growing increasingly complicated and sophisticated. With terms such as KYC, STR, and CDD being thrown around, it is easy to feel out of the loop. The session is aimed at creating awareness on Anti-Money Laundering / Counter Financing Terrorism (AML/CFT) Standards and the Regulatory Compliance procedures subjected to Reporting Institutions in Malaysia.

**22 SEPTEMBER 2022**  
**8.00 - 8.45 PM**  
**ON ZOOM**

**FREE REGISTRATION:**  
[HTTPS://TINYURL.COM/AML-CFT](https://tinyurl.com/AML-CFT)

+603 7887 9505 | ti-malaysia@transparency.org.my | www.transparency.org.my

# PUBLICATION

## GUIDANCE ON GOOD PRACTICE AND CHECKLIST FOR ADEQUATE PROCURES

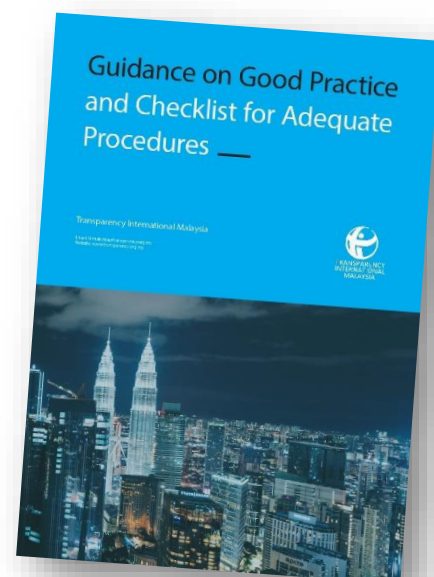
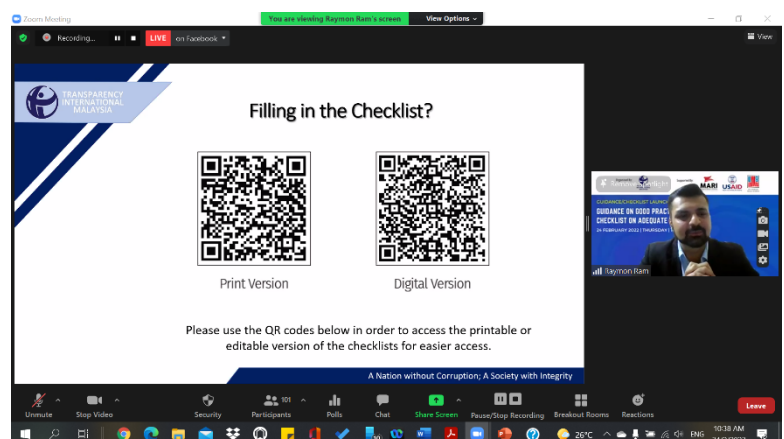
### IMPLEMENTATION OF A HOLISTIC ANTI-CORRUPTION PROGRAM

TI-M has taken the initiative to spearhead the development of a reference for good practice and a checklist for implementation of the T.R.U.S.T. principles as per the Ministerial Guidelines on Adequate Procedures, pursuant to Subsection 5, Section 17A, MACC Act 2009. This guidance/checklist is intended as a guide for Malaysian commercial organisations to comply with the anticipated act, in particular with the amendment in Section 17A which came into force on 1 June 2020. The amendment requires organisations to put in place adequate procedures to prevent employees and agents from committing bribery to further the organisations' interests. TI-M would like to express our sincere gratitude to the following stakeholders for their inputs and insights in establishing a comprehensive checklist:

1. Boustead Holdings Berhad
2. Cyberview Sdn Bhd
3. Duopharma Biotech Berhad
4. Institut Integriti Malaysia
5. Maxis
6. MIDF Berhad
7. Sime Darby Berhad
8. SME Corp. Malaysia
9. Suruhanjaya Syarikat Malaysia
10. The Institute of Internal Auditors Malaysia
11. Top Glove Corporation Berhad
12. VERITAS Design Group

The full version of the checklist is available here:

<http://transparency.org.my/pages/news-and-events/publications/guidance-on-good-practice-and-checklist-for-adequate-procedures>





## SECTION 17A EMPLOYER' HANDBOOK

### EMPOWER SMEs IN UPHOLDING BUSINESS ETHICS

Small and medium enterprises (SMEs) have played an important role in fostering growth, employment and income, and have been integral to Malaysia's economic transformation process. In 2020, SMEs contribution was 38.2%, to the country's gross domestic product (GDP). Around 1,151,339 businesses within Malaysia are identified as SMEs as reported by the Department of Statistics Malaysia. This further demonstrates the level of competition among the SME industry and it breeds the right conditions for unethical business practices.

This e-book therefore is aimed to serve as a valuable guide in promoting proper business ethics at the workplace as it provides an extensive information on bribery and corruption offences, gratification, facilitation payment, conflict of interest, kickbacks, Section 17A and also the TRUST principles. The e-book was published in four languages of English, Malay, Tamil and Mandarin.

The e-books are accessible here:

<http://transparency.org.my/pages/news-and-events/publications/section-17a-employers-handbook-for-small-and-medium-enterprises-smes>



## **SPEAKING ENGAGEMENT**

### **MACC: MAKING IT TRULY INDEPENDENT**

Sinar Harian organised a forum called KOMPASS: Making MACC an Independent Institution held at the Krangkraf studio in Shah Alam. The speakers were YB Ganabattirao (Adun, Kota Kemuning), Cynthia Gabriel (Executive Director, C4) and Dr Muhammad Mohan (President, TI-Malaysia). The discussion focussed on why the MACC as an enforcement agency should be made truly independent and free from any political interference. This reform will not only allow MACC to investigate anyone but also secure a fixed tenure in office for the Chief Commissioner. At the moment the candidate for the post is decided by the executive. This will ensure the Chief Commissioner cannot be removed by any incoming Prime Minister or new government unless by a special tribunal. This will however require legislative changes.



V. Ganabattirao, Cynthia Gabriel and Dr. Mohan as the speakers for the forum

## **TRANSPARENCY INTERNATIONAL MOVEMENT SUMMIT: THE BUSINESS CASE FOR INTEGRITY**

### **SUPPORTING BUSINESS INTEGRITY AT THE NATIONAL LEVEL**

On June 20, 2022, TI-Malaysia (TI-M) participated in a movement summit organised by TI chapter in Berlin entitled “The Business Case for Integrity”. Mr. Raymon Ram, TI-M Secretary General is one of the panels of the session. The discussion highlighted the difficulties of businesses to receive trust in terms of transparency and integrity. Responding to the question by the moderator, Mr. Ravi Prasad on Mr. Raymon’s opinion bringing businesses, governments and society to strengthen integrity and anti-bribery mechanism, he mentioned that as a national chapter, TI-M must act together with the



Group photo of the discussion

private sector and law enforcements, bridging those actors and create a channel for dialogue. This will help to clear any doubts or concerns they may have in adopting the best anti-bribery and anti-corruption practices.

Furthermore, he shared Malaysia's recent move in adopting the Corporate Liability Provision under Section 17(A) of the MACC act 2009. With the enactment of this act, companies are finally allocating resources towards the integrity management, having proper compliance and put in adequate procedures in order to prevent any person associated with these commercial organisations from getting involved in such act of bribery or corruption. Another key takeaway by Mr. Raymon Ram was that although different organisations have different corruption risks and size of resources allocation, risk assessments should be the backbone of any preventive measure or business integrity management mechanism within the organisation. With this, TI-M is working hand-in-hand to have a proper risk assessment done for them.



Mr. Raymon Ram sharing business integrity situations in Malaysia

# POLITICAL FINANCING ACT: CURRENT STATUS, CHALLENGE AND THE WAY FORWARD

## INDEPENDENCE OF REGULATING POLITICAL FINANCING

On May 19 2022, Prime Minister YAB Dato' Sri Ismail Sabri bin Yaakob announced that the Special Cabinet Committee on Anti-Corruption has agreed in principle to the proposed enactment of the political financing bill and that the policy scope will be tabled with the Cabinet before further engagement with the political parties. This has put the political financing act in a new light. Since 2009, numerous reform proposals have been made by various parties, and a bill was created during the Pakatan Harapan administration but was never introduced.

In response to a resurgence of interest in the subject, IDEAS and the Malaysian Bar Council co-organized a joint conference on the Political Financing Act on 23 June. The conference consists of 4 sessions. Mr. Alan Kirupakaran, TI-M Executive Committee Member was the speaker of the third session entitled, "Independence of Regulating Political Financing: A Proposed New Commission". The session covers the pros and cons of establishing a new commission to monitor political financing versus relying on the current institutions such as the Election Commission.



The poster of the conference

In 2009, TI-M published a book on political financing resulting from research, interviews and proposed recommendations. The book, "Reforming political financing in Malaysia" was a hot topic. However, more than 10 years later, Malaysia still does not have a political financing law in place. According to Alan, there are two entities that can play the role in monitoring political financing-The Election Commission (EC) and The Registrar of Societies (ROS). As stated in the book 13 years ago, TI-M saw EC and ROS as possible regulators for political financing apart from having a separate new commission.



Mr. Alan Kirupakaran sharing his views during the session

Nevertheless, both entities possess their own shortcomings and inadequacies. The independence of EC is always questioned, while ROS, on the other hand, has no requirement for the political parties to disclose their sources of funding. Mr. Alan also mentioned that what is important is to address the shortcomings and make sure that it is truly independent besides having legislation that allow them to function independently.



## DR. MOHAN AND KAREN CHEAH ON THE BFM BREAKFAST GRILLE

### REVERSE ANTI-CORRUPTION DECLINE, REV UP INSTITUTIONAL REFORM

Dr. Muhammad Mohan, president of Transparency International Malaysia, and Karen Cheah, president of the Malaysian Bar, were guests on the BFM Breakfast Grille with host Shazana Mokhtar on International Anti-Corruption Day 9 December 2022. "Reverse Anti-Corruption Decline, Rev Up Institutional Reforms," was the topic. Despite repeated promises from successive governments to combat corruption, Malaysia continues to fall in Transparency International's Corruption Perception Index (CPI) rankings and the topic follows on the institutional changes required to turn promises into actions.

According to Dr. Mohan, the decline in Malaysia's CPI is due to the government's lack of political will. Dr. Mohan suggests that the task of implementing the National Anti-Corruption Plan, which was introduced from 2019 to 2023, be assigned to the Chief Secretary of the government to ensure better implementation.

During the podcast, Karen Cheah stressed the lack of institutional reforms in Malaysia as well as agrees on Dr Mohan's point on the lack of political will to move forward on key issues such as the political financing bill. Karen and Dr. Mohan both emphasized the importance of the Malaysian Anti-Corruption Commission having independent leadership and being empowered to investigate corruption. They also discussed the importance of allocating more resources to the MACC in order

to properly staff it, as well as the separation of the roles of the attorney general and public prosecutor.

Dr. Mohan believes that Parliament can play a larger role in controlling government spending and that parliamentary reforms are required. He also suggests limiting individual contributions to political parties and prohibiting foreign funding, GLCs, and political donations. To improve transparency in government procurement processes, Dr. Mohan suggests prioritizing initiatives outlined in the National Strategic Communications Plan and pushing for amendments to the Whistleblower Protection Act 2010.



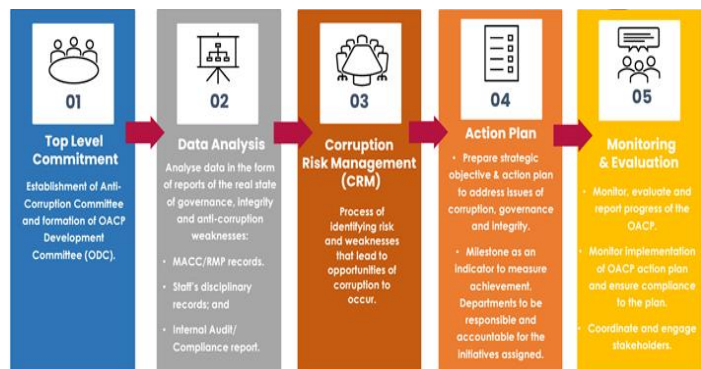
Karen Cheah and Dr. Muhammad Mohan at BFM

# BANK ISLAM ORGANISATIONAL ANTI-CORRUPTION PLAN (OACP) LAUNCH

## TONE AT THE TOP IS PARAMOUNT IN DETERMINING A STRONG COMPANY CULTURE

Bank Islam recently launched their Organisational Anti-Corruption Plan (OACP) to strengthen their governance, integrity and anti-corruption controls. The OACP was launched by their Chairman Tan Sri Ismail Haji Bakar and their Group Chief Executive Officer En Mohd Muazzam Mohamed together with other board members and their senior management. Bank Islam's initiative is in line with the National Anti-Corruption Plan Strategic Objective 6.2 for greater corporate entities resilience against the threat of corruption.

Bank Islam's OACP is done with 5 steps approach as shown in the graphic below:



5 key steps of Bank Islam's OACP Development

What is interesting is Bank Islam's leadership has set the tone starting from the board, senior management, middle management and right to the operations. The Chairman in his address mentioned that, "It is incumbent upon Bank Islam to consistently display and adhere to a high standard of work excellence and professionalism, good behaviour and exemplary conduct to instil, maintain and foster the confidence of financial

industry stakeholders in the ability of Bank Islam to fulfil its duties and responsibilities".

This clearly demonstrates the commitment of top management in Bank Islam to leverage on the OACP to strengthen their governance, integrity and anti-corruption controls to further the Bank's efforts to maintain and comply to high standards of a Shariah compliant bank.

TI-M applauds Bank Islam's efforts in creating an OACP to enhance transparency and integrity at Bank Islam.



Bank Islam's OACP Development

## EXHIBITIONS

### TI-M'S BOOTH AT EPF FIESTA INTEGRITI 2022

#### COMMUNICATION AND EDUCATION PLATFORM FROM INTERGRITY AND GOVERNANCE

TI-M manned a booth at EPF's Fiesta Integriti 2022 event on November 29. The booth promoted TI-M publications and EPF employees were informed about our work on good governance and anti-corruption initiatives.

A simple quiz was administered to EPF employees to educate them on Section 17A, a provision that establishes a corporate liability principle under which a commercial organisation can be held liable if any of its employees or associates commit corruption for the benefit of the organisation. Attendees were then directed to TI-M's Guidance on Good Practice and Checklist for Adequate Procedures to learn more about how organisations and their boards can defend themselves by demonstrating that adequate procedures were in place to prohibit, prevent, and detect such behaviour. The attendees were curious and enthusiastic in asking probing questions about the state of corruption in Malaysia and the work of TI-M.

TI-M would like to express gratitude to EPF for inviting TI-M to participate in Fiesta Integriti.



Fiesta Integriti 2022 Poster



Justin, Izzati & Nadine at TI-M's booth



Participants at the EPF Fiesta Integriti 2022









Kes pemilikan saham Azam Baki

# Siasatan beri ruang bersihkan nama

TI-M dapat proses turut beri peluang ketua persurhujaya agensi beli diri

Gelab Hahifa Azis  
@hahifa.azis@thetext.com.my

**Kuala Lumpur:** Siasatan oleh badan bebas yang dibentuk kerajaan akan memberi peluang kepada Tan Sri Azam Baki untuk membersihkan namanya dari tuduhan bahawa beliau telah menerima rasuah untuk membantu kerajaan dalam proses pemilikan saham Azam Baki.

Presiden Transparency International Malaysia (TI-M), Dr Muhammad Mohd, berkata proses ini juga akan melindungi nama baik agensi pengukuhan rasuah agensi.

Beliau berkata, badan yang ditubuhkan ini harus bertanggungjawab dan perlu melaporkan hasil siasatan kepada Jawatankuasa Khas Perdana Menteri (JPKPM) dan Perdana Menteri (PM).

"Kami mengesyorkan agar badan ini dapat memberikan penjelasan yang jelas mengenai siasatan ini kepada masyarakat umum," katanya.

Beliau berkata, siasatan ini akan dijalankan oleh badan bebas yang ditubuhkan kerajaan. Beliau berkata, siasatan ini akan dijalankan oleh badan bebas yang ditubuhkan kerajaan.

perka ini sudah didedahkan kepada umum, rakyat berhak tahu perkara sebenar dan pihak-pihak yang terlibat dalam perkara ini harus bertanggungjawab dan memberi penjelasan kepada masyarakat umum.

Beliau berkata, siasatan ini akan dijalankan oleh badan bebas yang ditubuhkan kerajaan. Beliau berkata, siasatan ini akan dijalankan oleh badan bebas yang ditubuhkan kerajaan.

"Kami mengesyorkan agar badan ini dapat memberikan penjelasan yang jelas mengenai siasatan ini kepada masyarakat umum," katanya.

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sejak 21 Mac 2016 ketika menjadi Pengerusi Bahagian Siasatan SPRM.

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## Segera jadikan SPRM institusi bebas

Dapat jalankan siasatan tanpa campur tangan pihak luar

SHAH ALAM

Suruhanjaya Pencegahan Rasuah (SPRM) perlu diubah menjadi badan bebas yang dapat menjalankan siasatan tanpa campur tangan pihak luar.



Dr Jali, Ismail Sabri, Y. M. Haniffa, dan Dr. Mohd. Haniffa dalam sesi perbincangan SPRM.

Sebelum ini, SPRM telah menerima beberapa aduan mengenai rasuah yang melibatkan beberapa orang pegawai SPRM.

Sebelum ini, SPRM telah menerima beberapa aduan mengenai rasuah yang melibatkan beberapa orang pegawai SPRM.

Sebelum ini, SPRM telah menerima beberapa aduan mengenai rasuah yang melibatkan beberapa orang pegawai SPRM.

Sebanyak penjawat awam lemah dari segi ketekunan, kebertanggungjawaban

SHAH ALAM

Presiden Transparency International Malaysia (TI-M), Dr Muhammad Mohd, berkata proses ini juga akan melindungi nama baik agensi pengukuhan rasuah agensi.



Wujudkan agensi bebas pantau perilaku, aktiviti pihak berkuasa

SHAH ALAM

Sebelum ini, SPRM telah menerima beberapa aduan mengenai rasuah yang melibatkan beberapa orang pegawai SPRM.



Sebelum ini, SPRM telah menerima beberapa aduan mengenai rasuah yang melibatkan beberapa orang pegawai SPRM.

## In the court of public opinion

MACC must work harder to preserve integrity, say groups

By ASHLEY TANG  
newsdesk@thetext.com.my

**PETALING JAYA:** The Malaysian Anti-Corruption Commission (MACC) has to do more to quell doubts about its integrity, say civil society groups.

Transparency International president Muhammad Mohd said that when MACC chief commissioner Tan Sri Azam Baki explained that his brother used his trading account to acquire the shares in 2015, an investigation should have been conducted to find out if he had violated any laws.

He said the public and civil society looked to the MACC as the guardian and final defence against corruption.

As such, corruption allegations would create a "trust deficit".

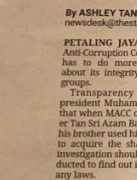
Muhammad said improving public opinion would still be very difficult as the issue had been circulating on social media for more than a month.

He pointed out that the MACC should have acted much earlier as the long silence gave a bad impression.

"I don't think today's press conference has helped in any way. There is more work to be done for the MACC to improve its image," he said when contacted yesterday.

Muhammad added that it would also be good if the MACC or the Anti-Corruption Advisory Board spoke to Prof Dr Edmund Terence Gomez, who resigned from the MACC Consultation and Corruption Prevention Panel in protest over the panel's inaction with regard to allegations against Azam.

"The public will ask how you formed an opinion based on one side of the story. But I think we also



**Muhammad:** 'The public and civil society look to the MACC as the final defence against corruption.'



**Jerald:** 'The more questions you answer, the more your credibility will grow.'



**Jais:** 'Personal attacks and accusations are part and parcel of being the MACC chief.'

have to be fair to Tan Sri Azam Baki. He is the chairman of the advisory board, as he said Gomez could still provide him with the evidence and that he would not compromise on integrity or wrongdoing.

"So, I think the door is still open for Gomez since he claims that he has the evidence," he added.

Alternatively, Muhammad said, if Gomez does not trust the advisory board anymore, he could lodge a police report on the matter by providing all the evidence.

"This is up to Gomez to take it further from here," he said.

Human Rights Commission of Malaysia (Suhakam) commissioner Jerald Joseph said it was incumbent upon any organisation and commissioner to give more information so that there were no lingering doubts in anyone's minds.

He said the explanation given made for a "good start but it was still very little".

"I am glad today is a start for some explanation, but there is still a long way to go. The more we get, the

better it is so that these allegations can be stopped or corrected if it is wrong or proven by either party.

"There is nothing wrong with answering the public, NGO or any one's queries out there. The more you answer, the more your credibility grows," he said.

Jerald said that accountability was the cornerstone of why the MACC existed.

"It is to make the country more accountable, so I think the leaders will need to answer any allegations against them."

"It is tough because the chief commissioner may feel that it is not fair to him, but the only way to counter whatever information that is thrown against him is with more information and answers," he said.

Jerald said public servants had clear protocols for asset declaration and positions held in private companies, among others, adding that due process for this must be followed.

Malaysia Corruption Watch president Jais Abdul Karim applauded Azam for giving his explanation

and said he had carried out his responsibility well.

"We believe there are some parties out to get him. They are even prepared to stab him in the back. This is part and parcel of being the MACC chief."

"We hope the MACC is prepared for bigger attacks as it is going against those who are corrupt," said Jais.

Bersih president Thomas Fann said it was of public interest that the integrity of the MACC chief be above reproach and any suspicious wealth fully investigated, and raised by concerned citizens such as Gomez.

"The MACC advisory board cleared Azam based on his own explanation, without thorough independent investigation or any evidence."

"The integrity of the MACC, and now the whole advisory board, is in doubt. When it comes to corruption, no effort should be spared to gain public confidence in the national anti-corruption body," he said.



**Police want 785 boats to aid flood response**

**KUALA LUMPUR:** Police request 785 boats in order to district police headquarters in wide for flood response.

Federal Internal Security Public Order Department of Corum Duta Hazani Ghazi they would suggest to the argument that five boats be acquired each of the 157 district police quarters nationwide.

"These boats will act as a response measure should it occur within their jurisdiction," told reporters yesterday.

Comm Hazani added that the had claimed 54 victims and while two others were still injured by 21 deaths in Kelantan (four), Sabah (two), Negri Sembilan (one).

"The two missing victims reported in Pahang," he said.

On the current flood Comm Hazani said 3,589 involving 13,322 people affected in seven states.

"As at noon on Wednesday evacuation centres are these seven states," he said.

A total of 6,042 people have been deployed for flood operations, including Internal and Public Order Departments such as the Air Force, General Operations Force and Federal Reserve.

On the situation in Comm Hazani said four vessels completely cut off waters there.

"We have placed Eurocopter AS355S to deliver basic amenities, but stranded in these waters."





'POOR GOVERNANCE'

# TI-M: PROBE LCS SCANDAL, FREEZE PAYMENTS DUE

Despite RM6b paid to BNS, no littoral combat ship in sight, says anti-graft watchdog

MUHAMMAD AZZUDIN ALI HASSAN  
KUALA LUMPUR  
dewa@theed.com.my

**T**RANSPIRENCY International Malaysia (TI-M) has called for a probe into the multi-billion-rings Littoral Combat Ship (LCS) project scandal.

The anti-graft watchdog said there was no sight of the completed ships although RM6.063 billion had been paid to Boustead Naval Shipyard Sdn Bhd (BNS).

This is a major question mark as to the integrity, transparency and good governance of this project, said TI-M president Dr Muhammad Mohan.

On Thursday, the parliamentary Public Accounts Committee revealed that the LCS project contract was awarded to BNS via direct negotiation, with the government paying BNS \$5 billion, but not one LCS has been delivered.

Mohan said TI-M proposed several measures to end bad accountability and governance involving the multi-billion-rings deal. He said TI-M proposed that payments for the project be stopped until the LCS were delivered.

TI-M urged the authorities to investigate all levels of contractors and subcontractors for the project to check if unnecessary, intermediary dummy companies were used to unlawfully take a cut from the deal.

TI-M called for standard operating procedures to be put in place for mid-stream audits to be conducted for all public sector projects involving billions of dollars.

This will help spot potential issues and address them before they become a project risk that leads to delays and involve potential budget overruns, Mohan said in a statement yesterday.

TI-M called for a mandate requiring all high-value, high-risk projects involving taxpayers money to be reviewed by Parliament before they are approved and to ensure the projects go through a competitive tendering process.

TI-M said action should be taken against civil servants involved

in the project if they were found to have neglected their duties. It called for criminal proceedings against anyone suspected of breaching the law or involvement in bribery, corruption, and abuse of power under the Malaysian Anti-Corruption Commission Act 2009.

Mohan said in examining the background of the LCS project, many questions had cropped up, such as:

**WHAT** was the justification for this size awarded via direct negotiation and what was the justification?

**ON** what basis was BNS awarded the contract?

**WHAT** was the justification for changing the design specification from the LCS preferred by the Royal Malaysian Navy, resulting in a major change of vendor, and who approved this change?

**WHY** were rigorous procurement practices not maintained to ensure value for money and to remove redundant layers that further inflated the project cost? For example, it was reported that two companies controlled by Boustead Heavy Industries Corp (BHIC) were awarded to deliver products for the project at marked up rates when BHIC could undertake the task itself.

**TAN** Sri Ey Abdul Aziz Jaafar, former chief of the RMN, said he wrote 10 letters to various levels of the government expressing his deep concern about the risks and non-compliance of the LCS project. The letters were addressed to, among others, the chief secretary of the Defence Ministry, the defence minister, the chief secretary to the government, the prime minister and the deputy prime minister. How were his concerns addressed, if at all?

**MULTIPLE** audits by separate agencies were conducted, including by the National Audit Department, Special Investigation Committee on Governance, Procurement and Government Financial Issues and BHIC, highlighting the

project's issues. Was any action taken because of these reports?

**IN** January, the Malaysian Anti-Corruption Commission detained two senior executives over the LCS project. What is the outcome of the detention and has there been any follow-up action?

Mohan said many governance and audit structures in the public sector were responsible for preventing corruption and improving good governance, such as integrity units, internal and external audits, integrity committees at ministries, the National Anti-Corruption Committee headed by the chief secretary to the government and the Special Cabinet Committee on Anti-Corruption headed by the prime minister.

"With all this in place, how could the LCS project, which started in 2013, be allowed to become a colossal procurement and governance failure for so long?"

"How could they collectively have missed all the red flags?"

"Where is the oversight, governance and accountability? Or has it become conveniently invisible, just like the ships that were supposed to be delivered?"

**DR MUHAMMAD MOHAN**  
Transparency International Malaysia president

ceptions Index score has been on a downward trend in the past two years since a high in 2017?

"Action has been and continues to be taken over IMDB. How long do we have to wait for that responsible for another failure to be prosecuted?"

He said if the government failed to act or do so in time, it would show a lack of sincerity in its commitment towards institutional reforms and in its fight against corruption.



**How could they collectively have missed all the red flags? Where is the oversight, governance and accountability? Or has it become conveniently invisible, just like the ships that were supposed to be delivered?**

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MALAYSIA

## TI-Malaysia condemns LCS scandal, says country becoming known for mismanagement of public funds



TI-M president Muhammad Mohan called the BNS deal a major question mark as to the integrity, transparency and good governance of this project. — Picture by Hazi Anggah

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By Karish Mordhen  
Monday, 08 Aug 2022 9:51 AM MYT

KUALA LUMPUR, Aug 8 — Transparency International Malaysia (TI-M) today criticised the Littoral Combat Ship (LCS) scandal, comparing it to the 13th Malaysia Development Berhad (13MDB) scandal and saying that Malaysia is increasingly becoming known for its bad governance practices resulting in the loss of billions of rings of public funds.

In a statement this morning, TI-M asked several questions pertaining to the background of the LCS controversy including on what basis Boustead Naval Shipyard Sdn Bhd was awarded the contract.

It also made several recommendations such as not making further payments until the delivery of the ships, investigating all levels of contractors and subcontractors, and a mandate on all high value and high impact projects to be reviewed by parliament before approval.

"With numerous governance and audit structures within the public sector which are responsible to prevent corruption and improve good governance practices in place, how could the LCS project which started in 2013 be allowed to become a colossal procurement and governance failure for so long?"

"Where is the oversight, governance and accountability? Or has it become conveniently invisible, just like the ships that were supposed to be delivered? Is it any wonder that Malaysia's Corruption Perception Index (CPI) score has been on a downward trend the past two years since a high in 2017?"

TI-M president Muhammad Mohan called the debate "a major question mark as to the integrity, transparency and good governance of this project."

Former deputy defence minister Liew Chin Tong yesterday alleged that Datuk Seri Ahmad Zahid Hamidi had approved the project when he was the defence minister in 2011.

**Ahmad Zahid had previously told** *Utusan Online* that he was not the defence minister at the time the project was awarded.

Last week, Senior Minister of Defence Datuk Seri Mohamad Nussaib said that the Public Accounts Committee's (PAC) report and recommendations about the Littoral combat ships (LCS) scandal will be scrutinised by the Ministry of Defence (MIND).

PAC chairman Wong Han Wah revealed that cost overruns for the Littoral Combat Ship (LCS) project totalled RM3.1 billion, with RM400 million used to pay off debts from an old patrol vessel project.

The LCS project is the largest procurement in the history of MIND with a total cost of RM9 billion. The said contract began in 2013 with a ten-year time frame and six LCS ships were expected to be built and delivered to the country by the end of 2023.

## 'Tanggung bayaran hingga kapal LCS siap ikut jadual'

Oleh Zainab Abd Mutalib & Opie & DDD @ n11111111  
karamah@theed.com.my



Sultan Perak, Sultan Nizar (ketua), Sultan Ibrahim (ketua), dan Raja Permaisuri Perak, Tuanku Zara Sofie (putri) beramah mesra dengan pegawai-pegawai kapal Tempur Pasukan Tentera Laut Diraja Malaysia di Boustead Naval Shipyard, Pengkalan Tentera Laut Diraja Malaysia, Sabtu, pada 26 Ogos 2021. — Foto: M11111111

KUALA LUMPUR: Transparency International Malaysia (TI-M) meminta kerajaan tidak membuat bayaran lanjut bagi projek pembinaan enam kapal tempur pasukan (LCS) sehingga pembangunan kapal yang mampan spesifikasi kontrol dibuat dan selengkap dengan jumlah RM5.053 billion yang dibayar sehingga kini.

Is adalah antara cadangan diumumkan TI-M, yang dibuat berdasarkan laporan siasat kerajaan, siasatan laporan pucuk kepimpinan projek LCS oleh Jawatan Kejuruan Kira-Kira (KJ) Weng Ngeng (KJ), Khema Iku.

TI-M mengemukakan bagaimana projek LCS yang bermula pada 2013 telah dibayar sehingga berapakah kapal yang telah siap dan telah siap untuk diuji, selain aspek pengiraan, tetapi juga yang telah siap untuk diuji.

Berikut ini rangkuman laporan mengenai kontrak dan subkontrak LCS di semua peringkat bagi memastikan tiada pemaluan syarikat (dummy companies) yang mendorong kepada pengalihan kontrak dengan nilai yang besar itu.

### DISYORKAN UNTUK ANDA

- Penilaian kapal LCS kritikal, TIDM sokong ketirisan projek
- Disyorkan
- Laporan PAC dibuat secara konsensus lepas piasatan selama 2 tahun
- MIND: Menteri Pertahanan alihkan 10 surat teguran, bantahan Panslima TIDM
- Kerajaan gagal kepan masalah kewangan syarikat pembina kapal LCS - PAC

"Prosedur operasi standard (SOP) perlu diadakan untuk audit perantara yang akan dijalankan bagi semua projek sektor awam membina kapal ringgit."

"Langkah ini akan membantu kerajaan sebagai satu dan menepati apa yang menjadi risiko yang membina kapal kelepasan serta kemungkinan melampaui bajet yang ditetapkan."

"Selain itu, kerajaan perlu memastikan semua projek berbilan dan berimpak tinggi, yang membina kapal yang mampan siasat kerajaan dan kapal tempur pasukan (LCS) sehingga pembangunan kapal yang mampan spesifikasi kontrol dibuat dan selengkap dengan jumlah RM5.053 billion yang dibayar sehingga kini."

Khema Iku, selaku dua tahun telah disyorkan dan bantahan Panslima TIDM mengemukakan sembilan rumusan sebagai pucuk kepimpinan projek LCS.

Rumusan berikutan berikutan kerajaan sudah membayar RM5.053 billion untuk projek lima kapal LCS kepada Boustead Naval Shipyard Sdn Bhd (BNS) bagi projek tunggal namun tiada kapal yang diterima setelah ini.

## Nasional

# 'Tanggung bayaran hingga kapal siap, ikut spesifikasi'

TI-M gesa siasat kontrak, subkontrak LCS pada semua peringkat

Oleh Zainab Abd Mutalib dan Hazi Anggah  
karamah@theed.com.my

KUALA LUMPUR: Transparency International Malaysia (TI-M) meminta kerajaan tidak membuat bayaran lanjut bagi projek pembinaan enam kapal tempur pasukan (LCS) sehingga pembangunan kapal yang mampan spesifikasi kontrol dibuat dan selengkap dengan jumlah RM5.053 billion yang dibayar sehingga kini.

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Selatan, 8 Ogos 2022



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## Face the truth on Malaysia's corruption score and take steps to do better, says TI-M president

By [Hina Sidiq, Times](#) - July 26, 2022 @ 7:16pm



CPI sees corruption in its entirety and not like some of us who assume that corruption is related to the work solely done by the MACC. - NSTP file pic

KUALA LUMPUR: Tan Sri Azam Baki's statement that Transparency International Malaysia's (TI-M) Corruption Perception Index (CPI) is not factual shows a lack of understanding of how the index works, TI-M president Dr Muhammad Mohan said.

The Malaysian Anti-Corruption Commission (MACC) chief commissioner had said the gauge was not representative of the situation in Malaysia as it measured perceived corruption.

"A country's score is given based on several surveys and expert assessments, which look at various factors in the nation, including democratic aspects, openness to foreign investors and economic factors," Muhammad said in a statement.

He added that the CPI index was a "measured indicator" and such indicators provided signals on things that were happening in the country which correlate with corruption and the authorities need to pay attention to it.

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### Reveal findings into GLC with RM29b in debt: NGO tells MACC

Published: Sep 12, 2022 11:01 AM - Updated: 4:05 PM

Transparency International Malaysia (TI-M) today called for the MACC to reveal what they found so far regarding a government-linked company (GLC) which was RM29.68 billion in debt.

The anti-corruption NGO also called for a Royal Commission of Inquiry (RCI) into the Finance Ministry-owned Permodalan PN Sdn Bhd.

In a statement, TI-M president Muhammad Mohan questioned the lack of accountability and transparency over the handling of the case.

"When these purported 'private-financing' initiatives are guaranteed and financed by government agencies, and funding is provided by banks which are mostly owned by government-linked investment companies (GLICs), are these projects only 'private' in name, to avoid accountability?"

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## TI-M demands Hadi reveal sources and data behind corruption claim

Sahrin Munir / [theedgemarkets.com](#)  
August 22, 2022 10:34 am +08

PAS president Datuk Seri Abdul Hadi Awang



BERITA > Nasional

## TI-M sanggah Azam Baki

oleh MOHAMAD HUSYAMUDDIN AYUB 26 Julai 2022 08:30am Masa membaca: 3 minit



Azam - Foto Bernama



Untuk informasi lebih menarik, jangan lupa ikuti Telegram dan TikTok kami

SHAH ALAM - Transparency International Malaysia (TI-M) menyifatkan kenyataan orang nomor satu Suruhanjaya Pencegahan Rasuah Malaysia (SPRM) berhubung **Indeks Persepsi Rasuah (CPI)** sebagai kurang sahifaman.

Presidennya, Dr Muhammad Mohan berkata, kenyataan Ketua Pesuruhjaya SPRM, Tan Sri **Azam Baki** bahawa CPI sekadar satu 'persepsi' adalah satu keislapan teristama bagaimana cara indeks tersebut diperoleh dan keberkesannya dalam mengukur tahap gejala rasuah di sesebuah negara.



## FINANCIAL OVERVIEW

During the year of 2022, the total funding accumulated was RM 362,605.00

We are indebted to the following organization for their financial support:

- Centre for International Public Enterprise (CIPE)

We also would like to express our utmost gratitude to our corporate and individual members who have been with us to support our advocacy work.

## MEMBERSHIP

Category	December 2022	December 2021
Individual	77	82
Corporate	18	15
Total	95	97

The three new corporate members joined TI-Malaysia in the year 2022.

1. UEM Edgenta
2. BERNAS
3. Sime Darby Plantation

## SECRETARIAT

No.	Name	Position
<b>Secretariat</b>		
1	Nuradlina binti Adnan	Manager (Until 15 March 2022)
2	Nurizzati binti Mohamad Nor	Senior Project Executive
3	Justin Bryann Jarret	Project Executive

## Fees Paid to Exco Member for Services Rendered

No	Name	Amount (RM)
1.	Dr Muhammad Mohan	5,125.00
2.	Raymon Ram	4,100.00

## Donations Made to TI-Malaysia by Exco Member

No	Name	Amount (RM)
1.	Dr Muhammad Mohan	5,125.00
2.	Raymon Ram	4,100.00

## 2021-2023 EXECUTIVE COMMITTEE

No.	Name	Position	EXCO Meeting Attendance (As of Dec 2022)
1	Dr Muhammad Mohan	President	13/13
2	Lawrence Chew Seng Chen	Deputy President	13/13
3	Raymon Ram	Secretary-General	13/13
4	Dr Abadan Jasmon	Treasurer	13/13
5	Alan Kirupakaran	Member	12/13
6	Afiqah Ayub	Member	7/13
7	Chew Phye Keat	Member	12/13
8	Nurirdzuana Ismail	Member	12/13
9	Nisha Kamilla Sundra Rajoo	Member	10/13
10	Noor 'Akilah Saidin	Member	Resigned on 1 July 2022

## ACTIVITIES, MEETINGS & EVENTS 2022

No	Dates	Events / Activities	Venue	Funder(s)
1.	25 January	Corruption Perceptions Index 2021 Results Launch	Online (Zoom)	-
2.	19 February	Forum Women Against Corruption: Coming Together as Malaysians	Online (Zoom)	-
3.	24 February	Guidance/Checklist Launch: Guidance on Good Practice and Checklist for Adequate Procures	Online (Zoom)	Malaysia Reform Initiative (MARI)
4.	26 February	Meeting with GIACC for MACC reforms	GIACC Office	-
5.	28 March	Forum: Post Section 17A and the Challenges in Establishing Adequate Procedures for Corporate and SMEs	Royale Chulan Hotel Penang	CIPE
6.	30 May	Forum: Post Section 17A and the Challenges in Establishing Adequate Procedures for Corporate and SMEs	Royale Chulan Hotel Seremban	CIPE
7.	3 June	Initial Meeting with International Republican Institute (IRI)	WeWork Equatorial Plaza	-
8.	7 June	Training Workshop on Investigative Journalism	WORQ, KL Gateway	-
9.	20 June	Transparency International Movement Summit: The Business Case for Integrity	Online	-
10.	23 June	Joint Conference on Political Funding by IDEAS and Bar Council	Wisma Badan Peguam Negara	-
11.	27 June	Forum: Post Section 17A and the Challenges in Establishing Adequate Procedures for Corporate and SMEs	Raia Hotel, Kedah	CIPE

12.	14 July	Bank Islam Organisational Anti-Corruption Plan (OACP) Launch	EQ Kuala Lumpur	-
13.	15 August	Forum: Post Section 17A and the Challenges in Establishing Adequate Procedures for Corporate and SMEs	Borneo Convention Center Kuching	CIPE
14.	17 August	Forum: Post Section 17A And the Challenges In Establishing Adequate Procedures For Corporate And SMEs	Sabah International Convention Center	CIPE
15.	1 September	Forum on Innovative Solutions Towards Managing Corruption in Malaysia	Rekascap Cyberjaya	-
16.	11-14 September	Working Group Workshop on the Amendment of Whistleblower Protection Act 2010 (Act 711)	De Rhu Beach Resort, Kuantan	-
17.	14 September	Courtesy Visit to SUK Terengganu	SUK Terengganu	-
18.	14 September	CISM Module Launch	IIM	-
19.	22 September	Awareness on Anti-Money Laundering & Counter Financing Terrorism	Online	-
20.	25 September	Meeting with All-Party Parliamentary Group Malaysia (APPGM) on Integrity, Governance and Anti-corruption	Kuala Lumpur	-
21.	10 October	Forum: Post Section 17A And the Challenges In Establishing Adequate Procedures For Corporate And SMEs	Amari Hotel Johor Bahru	CIPE
22.	25 October	Meeting with MiDAS on GDII	Wisma ATM	-
23.	1 November	Telekom Integrity Day	TM Convention Center	-

24.	4 November	Roundtable discussion on the Business and Human Rights National Baseline Assessment by IDEAS	IDEAS Office	-
25.	7 November	Integrity Talk with Petronas Dagangan Berhad	Online	-
26.	10 November	Integrity Talk with Bank Islam Malaysia Berhad	Bank Islam Tower	-
27.	29 November	TI-Malaysia Booth at EPF Fiesta Integriti 2022	EPF Tower	-
28.	9 December	Talk with Rasuah Busters in conjunction of International Anti-Corruption Day	Wisma Karangraf	-
29.	29 December	Courtesy visit from EPF and KWAP	TIM Office	-